Clinical Fellowship in Quality and Safety Leadership
The Clinical Fellowship in Quality and Safety Leadership at Nationwide Children’s Hospital provides fellows the experience and tools to drive improvements in quality of care and patient safety and ultimately lead quality and safety programs in hospitals and hospital systems. Graduates will be well prepared to eventually assume leadership positions such as Chief Quality and Safety Officer, Medical Director for Quality Improvement or Chief Medical Officer.

This two-year, fully-funded fellowship admits one trainee per year on or about July 1. The program is integrated with the Masters of Business Operational Excellence (MBOE) at The Ohio State University Fisher College of Business. A stipend is included for the appropriate level of training and MBOE program costs. This fellowship program is unique in that it is both pediatric-focused and leads to an advanced degree.

The fellowship program utilizes a mixture of didactic training, small-group/seminar discussions, teaching and hands-on, experiential learning opportunities to broaden competencies. The fellow is exposed to several areas within the hospital’s quality infrastructure, including designing and implementing quality and safety initiatives, quality strategic planning, accreditation and certifications, physician performance evaluation and root cause analyses. The fellow also will have direct access to, and learn from, senior leaders and executives at Nationwide Children’s.

Timeline
The fellowship begins in July with rotations in various areas of quality and safety at Nationwide Children’s, followed by the Quality Improvement Essentials course, which has trained over 230 leaders at Nationwide Children’s and elsewhere.

In December, the fellow will begin the Masters of Business Operational Excellence (MBOE) at The Ohio State University Fisher College of Business, which will be completed over the ensuing 12 months, while continuing to be engaged in a variety of activities at Nationwide Children’s.

The final six months of the fellowship will focus on leading and coordinating a portfolio of quality and safety initiatives and finalizing manuscripts for submission to peer reviewed journals.

We’re Building the Future of Pediatric Medicine. Join Us.

“Up until now, project experience and on the job training have been essential building blocks in the career path for individuals who want to lead hospital quality and safety programs, but in my view going forward—Master’s level training will become an additional essential part of that career path. Our pediatric training program, uniquely offers both components.”
– Richard J. Brilli, MD, FAAP, MCCM
Chief Medical Officer

Nationwide Children’s Hospital has once again been named to U.S. News & World Report’s Best Children’s Hospitals Honor Roll at number seven. Honor Roll is a top distinction, awarded to only 10 children’s hospitals nationally. The 2018-19 Honor Roll designation marks the fifth consecutive year the hospital has received this recognition. Nationwide Children’s has also been recognized in all 10 specialties for eight consecutive years.
Program Structure

Clinical Experience - Twenty percent of the fellow’s time is dedicated to patient care in the appropriate specialty, which helps in maintaining clinical and/or operative skills, as well as integrating patient care with the quality and safety issues emphasized in other aspects of the fellowship.

Didactic Training - Structured didactic education will take place through multiple methods, including participation in an internal Quality Improvement Essentials course and didactic sessions in the MBOE program.

Experiential Training - The foundation of the fellowship is ongoing, hands-on, experiential training in quality and safety. The fellow will lead projects through the Quality Improvement Essentials course and the Capstone Project in the MBOE program. The fellow will be integrated into every aspect of the quality and safety structure at Nationwide Children’s will become familiar with the role and influence payers can have in health care quality during their Ohio Department of Medicaid (ODM) rotation, and will participate in a project impacting children across the state of Ohio.

Conferences, Seminars and Book Club - The fellow will participate in conferences, seminars, and journal clubs. The fellow will lead a “book club” covering relevant texts regarding quality, safety and leadership.

Teaching - The fellow will become an educator of QI and safety in the Quality Improvement Essentials course and in the clinical curriculum of residents and fellows at Nationwide Children’s Hospital.

Scholarly Productivity - The fellow will be expected to be the team leader of one or more QI/safety projects, each of which will culminate in an abstract, presentation at an external meeting and publication in a peer reviewed journal. The fellow will serve as an ad hoc reviewer for the Pediatric Quality and Safety Journal.

Developed Competencies

At the end of the program, the fellow will have demonstrated competency in:

- Core Quality and Safety Concepts
- Hospital Safety, including Event Reporting, Safety Huddles and Root Cause Analysis
- Population Health
- Information Technology in Health Care
- QI Methodology including the IHI model, Lean and Six Sigma (including Six Sigma Black Belt certification)
- The Accreditation Process
- Biostatistics and Statistical Process Control
- Risk Management
- Leadership, Strategy and Motivation
- Scientific Writing

“The primary advantage we offer our fellows is our environment. We are a nationally recognized pediatric hospital at the forefront of quality and safety, with abundant mentors, broad and deep educational opportunities, and a quality and safety infrastructure that includes experts from both health care and industry. Cross-enrollment in the Master’s in Business Operational Excellence program at a leading business school both compliments and diversifies our fellows’ experience. Our fellows will graduate with competencies unmatched by their peers.”

– Thomas Bartman, MD, PhD
Associate Chief Medical Officer; Co-Director, Clinical Fellowship in Quality and Safety Leadership

“Quality and safety” are not just words on paper at Nationwide Children’s; they are at the heart of our institutional values. We believe quality and safety are as crucial for the future of health care as scientific and medical discovery. The knowledge and experience gained here positions a motivated fellow to become a leader in the future.”

– Timothy C. Robinson
Chief Executive Officer

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Why Nationwide Children’s Hospital?
Nationwide Children’s is a national leader in quality and safety. Ranked in all 10 specialties on U.S. News & World Report’s 2018-2019 “America’s Best Children’s Hospitals Honor Roll,” Nationwide Children’s is one of the nation’s largest not-for-profit freestanding pediatric health care networks providing wellness, preventive, diagnostic, treatment and rehabilitative care for infants, children and adolescents, as well as adult patients with congenital disease. Nationwide Children’s has a medical staff of more than 1,400 and over 12,000 employees providing state-of-the-art pediatric care for one million patient visits annually.

As home to the Department of Pediatrics of The Ohio State University College of Medicine, Nationwide Children’s physicians train the next generation of pediatricians, pediatric surgeons and pediatric specialists. The Research Institute at Nationwide Children’s Hospital is one of the Top 10 National Institutes of Health-funded freestanding pediatric research facilities. Nationwide Children’s remains true to the original mission since its founding in 1892 of providing care regardless of a family’s ability to pay.

Columbus, the state capital of Ohio, is a thriving, diverse and technologically sophisticated city. To learn more, visit NationwideChildrens.org/About-Columbus.

Honored For Commitment To Quality
• 2018 Outstanding Achievement in Quality improvement Award by American Board of Medical Specialties
• Nationwide Children’s Named to List of 20 Most Innovative Children’s Hospitals by Parents Magazine
• 2017 Clinical Care Category: Primary Care Award Winner. Quality Improvement in Primary Care: “Reducing Emergency Department Visits in Children with Asthma”

For more information about Nationwide Children’s awards and achievements, visit NationwideChildrens.org/about-us/our-story/accreditations-awards-honors.

The Ohio State University Fisher College of Business
The Masters of Business Operational Excellence (MBOE), with an additional specialized track in Health Care, is an innovative, 12-month degree program. This dynamic program focuses on preparing high-potential managers for leadership in the rapidly changing, continuous improvement environment found in service, health care and manufacturing organizations.

This program is designed to create lean thought leaders with a bias for action. As a result of the MBOE experience, fellows will learn how to achieve operational excellence, better than the competition, by utilizing a variety of Lean and Six Sigma tools including value stream management, employee engagement, waste reduction, capability building and innovation.

The MBOE program is structured to provide intense periods of on-campus learning, followed with practical application of the concepts, through an integrative Capstone Project. A mentor is assigned to the fellow through the program and works closely with the mentors at Nationwide Children’s to guide the fellow’s education and improvement projects.

To learn more about the Masters of Business Operational Excellence program, visit Fisher.OSU.edu/MBOE.
“Our fellows graduate with an expertise in translating quality improvement theory into sustainable changes in clinical practice. It is a privilege and joy to train the next generation of leaders in quality and safety.”

– Julie Samora, MD, PhD, MPH
Director of Orthopaedic Quality Improvement Fellowship Co-Director
How To Apply

Eligible physicians will have completed an ACGME-accredited residency program with or without sub-specialty fellowship training. It may also be combined with a fellowship in a clinical training area by supplementing a portion of that fellowship’s research commitment.

Applicants should send the following:

• Curriculum Vitae
• Statement indicating the reasons for your interest in quality and safety, and the fellowship program at Nationwide Children’s Hospital
• Three letters of recommendation from mentors with whom you have worked

Submit to QIFellowship@nationwidechildrens.org

or mail to

Clinical Fellowship in Quality and Safety Leadership
700 Children’s Drive, c/o Rosetta Gordon, QIS Department
Columbus, OH 43205

The deadline for priority consideration is September 30, 2019.

To learn more about the fellowship, visit
NationwideChildrens.org/Quality-Fellowship.
Nationwide Children’s Hospital
Clinical Fellowship in Quality and Safety Leadership
700 Children’s Drive, JW 4th Floor
Columbus, OH 43205-2696