Fast Facts 2023

When your child needs a hospital, everything matters.
FAST FACTS
Our mission. Our vision.
Our locations. Our leadership.
Data reflects year ending December 31, 2022

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Find these Fast Facts online by visiting NationwideChildrens.org and searching Fast Facts.
MISSION
Nationwide Children’s Hospital is committed to best outcomes and health equity for all children, ensuring every child has access to the best care regardless of their ability to pay.

Upon this fundamental belief, Nationwide Children’s is committed to providing the highest quality:

- Care for patients and whole child wellness
- Advocacy for children and families
- Research discoveries
- Education of patients, families, team members and the community

VISION
Leading the transformation of child health so children everywhere achieve best outcomes.

VALUES
As One Team where Everyone Matters:

Do the right thing
- We are committed to health equity for all children
- We always act with integrity, kindness, empathy and honesty
- We are inclusive and respectful, embracing the uniqueness and differences of each individual

Prioritize Quality and Safety
- We put patients and families at the center of every decision
- We create a safe day every day
- We communicate clearly and completely
- We routinely seek input from others and always support our colleagues

Promote health and well-being
- We balance work and life demands
- We generate optimism and energy in one another
- We advance our health, and the health of our community

Are agile and innovative
- We embrace and lead positive change
- We fuel a streamlined environment and an entrepreneurial spirit
- We generate and share new knowledge and ideas

Get results
- We’re accountable (we do what we say we’ll do)
- We’re determined (we get the desired result)
- We’re committed to best outcomes and constant improvement
- We leverage our diverse strengths and talents

Founded: 1892
In 2021, Nationwide Children's Hospital announced the most ambitious strategic plan in our history: A five-year $3.3 billion commitment to transform health outcomes for all children.

What makes this plan unique is its distinctive approach to improving the health of the whole child through:

- World-Class Care & Cutting-Edge Research: Integrating talent, quality and technology to achieve best outcomes
- Health Equity & Population Health: Breaking down barriers to impact every child’s future potential
- Behavioral & Mental Health Care: Expanding and sharing an innovative model of care
- Genomics Research & Personalized Medicine: Revolutionizing the next frontier of pediatric health

“Empowered by tremendous community support, our successes in clinical care, behavioral health, population health, and research innovations aligned with our focus on the whole child and our mission to provide care regardless of ability to pay, uniquely positions us to change the way pediatric health care is delivered as a national model. We are ready to do even more.”

Tim Robinson, CEO

Learn more: Visit NationwideChildrens.org and search Strategic Plan.
AT A GLANCE

MORE THAN 1.7 MILLION PATIENT VISITS FROM ALL 50 STATES AND 45 COUNTRIES IN 2022

Zero Hero™
Create a safe day. Every day.
Committed to quality and safety

Provided more than $259 MILLION IN CHARITY CARE and community benefit services annually***

AMERICA’S LARGEST NEONATAL NETWORK AND PROVIDER OF INPATIENT PEDIATRIC SURGERIES**
The Research Institute at Nationwide Children’s Hospital is ranked AMONG THE TOP 10 NIH-funded freestanding pediatric research facilities in the U.S.

53,403 DONORS contributed more than $89.5 MILLION

BEST OF THE BEST

Once again listed on U.S News & World Report’s Best Children’s Hospital Honor Roll, a distinction awarded to only 10 children’s medical centers nationwide

* Most recent data from CHA-member pediatric hospitals based on number of staffed beds

**Most recent data from CHA-member pediatric hospitals, based on largest number of NICU beds and highest number of inpatient surgeries

***Based on 2021 information
**U.S. NEWS & WORLD REPORT’S RANKING**

Nationwide Children’s Hospital has once again made U.S. News & World Report’s 2022-23 Best Children’s Hospital Honor Roll, a distinction awarded to only 10 children’s medical centers nationwide. In addition to the Honor Roll distinction, Nationwide Children’s is ranked among the nation’s best in all 10 specialties.

**STAFFING**

**TOTAL EMPLOYEES: 14,568**

- Total PAA Physicians: 536
- Medical Staff: 1,617
- The Research Institute Employees: 1,613
- The Research Institute Investigators: 249*

*Includes faculty from the Abigail Wexner Research Institute and faculty from Nationwide Children’s Hospital with $50,000 or more in research funding support.
DIVERSITY, EQUITY AND INCLUSION EFFORTS AT NATIONWIDE CHILDREN’S

Nationwide Children’s has seven pillars of focus for the Stand Against Racism, Stand for Health Equity initiative. **We stand for what matters.**

Nationwide Children's has eight Employee Resources Groups (ERG) with a total of more than 1,000 members.

Asian Pacific American Network
All Equal (LGBTQ+)
CapABLE (disability)
Connect With Us (Black and Multiracial)
HOLA (Hispanic/Latino)
Leadership, Engagement and Development (LEAD)
Military/Veterans
Green Team
SQUARE FOOTAGE (NET) SPACE

Main Campus
Inpatient: 1,563,577
Outpatient: 406,751
Research: 539,510

Education & Support Areas: 759,477
Parking Structures: 1,891,199

Owned Sites: 395,913
(Outlying Outpatient and Support Buildings)

Lease Sites: 524,120
(Care Centers, ChildLabs, Heart Centers and Support Areas. Includes Nationwide Children's - Toledo and related off-sites.)

Lease School Sites: 32 locations
Lease Physician Partnerships: 9 locations

Owned Sites: 510,272
(Surrounding Main Campus)
**FINANCIAL REVIEW**

<table>
<thead>
<tr>
<th>Inpatient Statistics</th>
<th>Nationwide Children’s Columbus</th>
<th>Nationwide Children’s - Toledo</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inpatient Discharges</td>
<td>19,126</td>
<td>1,499</td>
</tr>
<tr>
<td>Average Length of Stay (Days)</td>
<td>8.6</td>
<td>5.6</td>
</tr>
<tr>
<td>Licensed Beds</td>
<td>551</td>
<td>76</td>
</tr>
<tr>
<td>Leased Off-site Beds</td>
<td>145</td>
<td>N/A</td>
</tr>
<tr>
<td>Patient Days</td>
<td>164,699</td>
<td>8,412</td>
</tr>
</tbody>
</table>

*OhioHealth, St. Ann’s and OSU stats are included in totals

**GROSS PATIENT REVENUE** (HOSPITAL ONLY): $3,521,897,021

**PAYOR MIX**

- Medicaid Managed Care Non-Cap: 7.1%
- Medicaid: 6.5%
- Medicaid Managed Care Cap: 39.9%
- Commercial: 40.6%
- Other: 4.6%
- Self Pay: 1.4%

*Nationwide Children’s – Toledo payor mix not available

**THE RESEARCH INSTITUTE AT NATIONWIDE CHILDREN’S AWARDS**

2022 Total: $155,676,306

- NIH/Prime: $62,410,266
- Federal/Other: $52,730,529
- Other: $22,262,325
- Program: $2,365,439
- Industry: $15,907,746
## HOSPITAL VISITS
### OUTPATIENT STATISTICS - NATIONWIDE CHILDREN'S COLUMBUS

<table>
<thead>
<tr>
<th>Service</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Observation Cases</td>
<td>9,883</td>
</tr>
<tr>
<td>Outpatient in a Bed Cases</td>
<td>7,466</td>
</tr>
<tr>
<td>Emergency Department</td>
<td>92,998</td>
</tr>
<tr>
<td>Psychiatric Crisis Department</td>
<td>8,053</td>
</tr>
<tr>
<td>Urgent Care (includes Main Campus, Dublin, Westerville, East Columbus, Canal Winchester, Marysville and Hilliard)</td>
<td>152,657</td>
</tr>
<tr>
<td>On-site Outpatient Diagnostics/Therapy</td>
<td>308,160</td>
</tr>
<tr>
<td>Off-site Outpatient Diagnostics/Therapy</td>
<td>422,493</td>
</tr>
<tr>
<td>Primary Care Clinics (includes on-site and off-site)</td>
<td>227,295</td>
</tr>
<tr>
<td>Specialty Care Clinics (includes on-site, off-site and dental)</td>
<td>421,352</td>
</tr>
<tr>
<td>Outpatient Surgery (Main OR, Surgery Center, Westerville Surgery Center, Dental, GI, Procedure Center)</td>
<td>23,267</td>
</tr>
<tr>
<td>Care Connections (School Health and Mobile Units)</td>
<td>12,237</td>
</tr>
</tbody>
</table>

## OUTPATIENT STATISTICS - NATIONWIDE CHILDREN'S - TOLEDO

<table>
<thead>
<tr>
<th>Service</th>
<th>2022</th>
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</thead>
<tbody>
<tr>
<td>Observation Cases</td>
<td>563</td>
</tr>
<tr>
<td>Outpatient in a Bed Cases</td>
<td>564</td>
</tr>
<tr>
<td>Specialty Clinics</td>
<td>20,451</td>
</tr>
<tr>
<td>Primary Care Clinics</td>
<td>39,313</td>
</tr>
<tr>
<td>Diagnostics Therapeutics</td>
<td>25,265</td>
</tr>
</tbody>
</table>

**Total Visits to Nationwide Children's Hospital (both Columbus and Toledo, excludes Home Health)** 1,792,642
# 2022 SURGICAL CASES*

<table>
<thead>
<tr>
<th>Location Name</th>
<th>Inpatient</th>
<th>Outpatient</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Main OR**</td>
<td>9,216</td>
<td>5,826</td>
<td>15,042</td>
</tr>
<tr>
<td>Surgery Center Main Campus</td>
<td>61</td>
<td>5,559</td>
<td>5,620</td>
</tr>
<tr>
<td>Westerville Surgery Center</td>
<td>-</td>
<td>5,448</td>
<td>5,448</td>
</tr>
<tr>
<td>Dental Surgery Location</td>
<td>6</td>
<td>2,438</td>
<td>2,444</td>
</tr>
<tr>
<td>GI Surgery</td>
<td>57</td>
<td>1,810</td>
<td>1,867</td>
</tr>
<tr>
<td>Procedure Center</td>
<td>767</td>
<td>1,639</td>
<td>2,406</td>
</tr>
<tr>
<td>Hem/Onc Procedure Room</td>
<td>55</td>
<td>-</td>
<td>55</td>
</tr>
<tr>
<td>Interventional Radiology</td>
<td>1,014</td>
<td>547</td>
<td>1,561</td>
</tr>
<tr>
<td><strong>Total Surgery Cases</strong></td>
<td>11,176</td>
<td>23,267</td>
<td>34,443</td>
</tr>
</tbody>
</table>

*2022 surgeries do not include sedated radiology procedures
**Excludes all bedside procedures, MRIs done in Radiology and other departments
BEHAVIORAL HEALTH SERVICES
Number of licensed Inpatient Psych Beds: 38
Staffed Youth Crisis Stabilization Unit Beds: 16
Inpatient Psych and Youth Crisis Stabilization Unit Discharges: 2,072
Inpatient Psych and Youth Crisis Stabilization Unit Patient Days: 14,363
Psychiatric Crisis Department Visits: 8,054
Intermediate Level of Care Visits (IOP/PHP, Complex Behavior, not including IHBT/EIBI): 7,918
Ambulatory Visits (excluding Intermediate Level of Care): 243,398

TOP DIAGNOSES FOR BEHAVIORAL HEALTH AMBULATORY SERVICES

- Other Anxiety Disorders
- Pervasive Developmental Disorders
- Reaction To Severe Stress, And Adjustment Disorders
- Attention-Deficit Hyperactivity Disorders
- Major Depressive Disorder, Single Episode
- Major Depressive Disorder, Recurrent
- Conduct Disorders
- Eating Disorders
- Phobic Anxiety Disorders
- Persistent Mood (Affective) Disorders
NATIONWIDE CHILDREN’S HOSPITAL HOMECARE

Infusion Doses Dispensed: 108,250
Skilled Nursing Visits: 5,743
Skilled Therapy Visits: 11,742
Private Duty Nursing Hours: 48,349
Hospice Patient Days: 3,873
Palliative Care Visits: 2,760
Patient Home Supply Deliveries: 18,872

TOP 10 INPATIENT DIAGNOSES*

1. Acute Bronchiolitis
2. Disorders of Newborn Related to Short Gestation and Low Birth Weight, Not Elsewhere Classified
3. Asthma
4. Respiratory Distress of Newborn
5. Epilepsy and Recurrent Seizures
6. Encounter for Other Aftercare and Medical Care
7. COVID-19
8. Type 1 Diabetes Mellitus
9. Other Sepsis
10. Volume Depletion

*Nationwide Children’s – Toledo inpatient diagnoses not available
HIGHEST VOLUME MEDICAL SUB-SPECIALTY CARE CLINICS

Nationwide Children's Columbus

<table>
<thead>
<tr>
<th>Specialties</th>
<th>Number of Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orthopedics</td>
<td>40,740</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>33,036</td>
</tr>
<tr>
<td>Dental</td>
<td>32,884</td>
</tr>
<tr>
<td>Psychiatry</td>
<td>29,553</td>
</tr>
<tr>
<td>Cardiology</td>
<td>22,079</td>
</tr>
<tr>
<td>Gastroenterology</td>
<td>20,747</td>
</tr>
<tr>
<td>Neurology</td>
<td>18,526</td>
</tr>
<tr>
<td>Sports Medicine</td>
<td>16,603</td>
</tr>
<tr>
<td>Endocrinology</td>
<td>14,743</td>
</tr>
<tr>
<td>Adolescent Medicine</td>
<td>12,802</td>
</tr>
</tbody>
</table>

Nationwide Children's - Toledo

<table>
<thead>
<tr>
<th>Specialties</th>
<th>Number of Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neurology</td>
<td>6,358</td>
</tr>
<tr>
<td>Gastroenterology</td>
<td>2,610</td>
</tr>
<tr>
<td>Urology</td>
<td>2,164</td>
</tr>
<tr>
<td>Pulmonology</td>
<td>1,848</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>1,763</td>
</tr>
<tr>
<td>Cardiology</td>
<td>1,564</td>
</tr>
<tr>
<td>Endocrinology</td>
<td>1,521</td>
</tr>
<tr>
<td>Nephrology</td>
<td>815</td>
</tr>
<tr>
<td>General Surgery</td>
<td>648</td>
</tr>
<tr>
<td>Hematology/Oncology</td>
<td>435</td>
</tr>
</tbody>
</table>
COMMUNITY WELLNESS

HEALTHY NEIGHBORHOODS HEALTHY FAMILIES (HNHF)

70 employees serve as mentors at neighborhood schools and organizations.

96% of children were prepared for kindergarten after participating in a readiness program.

More than 565 units improved through rehabilitations, home improvement grants and new builds.

More than 1,100 residents of zip codes 43205, 43206, 43207, 43224 and 43211 (South Side and Linden) employed by Nationwide Children’s.

521 free federal tax filings prepared, resulting in more than $1 million in total federal and state refunds accessed by clients.

More than 1,600 children attended 10 PlayStreets events that promote outdoor play and community building.

Learn more: NationwideChildrens.org/HNHF
PARTNERS FOR KIDS (PFK)

- Number of “at-risk” payor agreements: 5 (Buckeye, CareSource, Molina, Paramount and UnitedHealthcare Community Plan)
- Service Area: 47 counties
- Members: 470,000
- Members Enrolled in Care Coordination: 5,854
- Number of providers in PFK network: 2,397 (561 primary care physicians, 954 specialty physicians, 882 allied health professionals), including 364 behavioral health professionals
- Number of practices participating in PFK QI/practice facilitation projects: 45
- Number of staff: 275

Learn more: NationwideChildrens.org/Partners-For-Kids
NATIONWIDE CHILDREN’S HOSPITAL SUBSIDIARIES

- Nationwide Children’s Hospital
- Big Lots Behavioral Health Services at Nationwide Children’s Hospital
- Nationwide Children’s Educational Institute
- Nationwide Children’s Hospital, Inc.
- Nationwide Children’s Hospital Homecare
- Nationwide Children’s Hospital Foundation
- Nationwide Children’s Hospital Realty, Inc.
- Abigail Wexner Research Institute
- The Center for Family Safety and Healing at Nationwide Children’s Hospital
- Children’s Anesthesia Associates
- Children’s Newborn Medicine, LLC
- Children’s Psychiatrists, LLC
- Children’s Physical Medicine & Rehabilitation Physicians, LLC
- Children’s Radiological Institute
- Children’s Surgical Associates Corp.
- Pediatric Academic Association
- PediatriCare Associates, LLC
- Pediatric Pathology Associates of Columbus
- Pediatric Rotor Wing, LLC
- Children’s Community Practices, LLC
- Andelyn Biosciences, Inc.
- Partners For Kids
- Northwest Pediatric Specialists, LLC
- Nationwide Children’s Hospital, Toledo, LLC
2022 BOARD OF DIRECTORS – CHAIRPERSONS

Kirt Walker  
Nationwide Children’s Hospital, Inc./Nationwide Children’s Hospital

George Barrett  
The Research Institute at Nationwide Children’s Hospital

Libby Germain  
Nationwide Children’s Hospital Foundation

Abigail S. Wexner  
The Center for Family Safety and Healing

ADMINISTRATIVE STAFF

Timothy Robinson  
Chief Executive Officer

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President, the Abigail Wexner Research Institute at Nationwide Children’s Hospital

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Chief Medical Officer

Catherine Krawcheski, MD  
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President, Nationwide Children’s Hospital Foundation

Olivia Thomas, MD  
Chief Diversity and Health Equity Officer

Lorina Wise, JD  
Chief Human Resources Officer

MEDICAL STAFF OFFICERS

Robert W. Snyder, MD  
President

Gregory Pearson, MD  
Vice President

Meredith Lind, DO  
Past President
REGIONAL HOSPITAL AFFILIATIONS*

Total: 23

*Nationwide Children’s also partners with Dayton Children’s Hospital through the Ohio Pediatric Care Alliance and with University Hospitals Rainbow Babies & Children’s through The Congenital Heart Collaborative
LOCATIONS

CENTRAL OHIO LOCATIONS

Close To Home<sup>SM</sup> Centers

2. Dublin on Hospital Dr.
4. Dublin on Perimeter Dr.
5. Dublin on Venture Dr.
10. Westerville on Cleveland Ave. <br>   (with Urgent Care)
11. Westerville at 275 W. Schrock Rd.
16. East Columbus at 6435 E. Broad St. <br>   (with Urgent Care)
17. East Columbus at 6499 E. Broad St.
20. Canal Winchester on Diley Road <br>   (with Urgent Care)
24. Downtown at 399 E. Main St.
25. Downtown at 495 E. Main St.
32. Hilliard <br>   (with Urgent Care)
34. Downtown at 500 E. Main St.
35. Clintonville
38. Westerville at 185 W. Schrock Rd.
46. Canal Winchester on Winchester Blvd.
47. Lewis Center <br>   (with Emergency Department)
48. Marysville <br>   (with Urgent Care)
49. Newark
Neonatal Network Locations

1. Dublin Methodist Hospital NSCU
2. Riverside Methodist Hospital NICU
3. Mount Carmel St. Ann’s Hospital NICU
4. Grant Medical Center NICU
5. Doctors Hospital NICU
6. The Ohio State University Wexner Medical Center NICU

Other Locations

3. Dublin Sports Medicine and Orthopedic Center
4. Westerville Sports Medicine and Orthopedic Center
5. Westerville Surgery Center
6. Child Development and Autism Centers
7. Orthopedic Center
8. Homecare and Hospice Services
9. Philip Heit Center for Healthy New Albany
10. Ohio State Eye and Ear Institute
11. Livingston Ambulatory Center
12. Child Development and Autism Centers
13. Big Lots Behavioral Health Pavilion

Primary Care Centers

13. Northland
14. Linden
15. Whitehall
16. Near East
17. Eastland
18. South High
19. Westside
20. Hilltop
21. Olentangy
22. Sharon Woods
23. Livingston Ambulatory Center
24. Lincoln Village

Heart Center Locations

5. Dublin
6. Westerville Surgery Center
7. East Columbus
8. Lewis Center

Laboratory Service Centers

2. Dublin
3. Westerville
4. East Columbus
5. Canal Winchester
6. Grove City
7. Hilliard
8. Philip Heit Center for Healthy New Albany
9. Livingston Ambulatory Center
10. Lewis Center
11. Marysville
12. Newark

Affiliate Pediatric Practices

41. Upper Arlington Pediatrics
42. Hand In Hand Pediatrics (Dublin)
43. Helping Hands Pediatrics
44. Hand In Hand Pediatrics (Marysville)

For maps and directions, visit: NationwideChildrens.org/Locations