



Fast Facts 2022



**NATIONWIDE
CHILDREN'S®**

When your child needs a hospital, everything matters.



FAST FACTS

*Our mission. Our vision.
Our locations. Our leadership.*

Data reflects year ending December 31, 2021

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Find these Fast Facts online by visiting
NationwideChildrens.org and
searching Fast Facts.

ABOUT NATIONWIDE CHILDREN'S HOSPITAL

Founded: 1892

MISSION

Nationwide Children's Hospital is committed to best outcomes and health equity for all children, ensuring every child has access to the best care regardless of their ability to pay.

Upon this fundamental belief, Nationwide Children's is committed to providing the highest quality:

- Care for patients and whole child wellness
- Advocacy for children and families
- Research discoveries
- Education of patients, families, team members and the community

VISION

Leading the transformation of child health so children everywhere achieve best outcomes.

VALUES

As One Team where *Everyone* Matters:

Do the right thing

- We are committed to health equity for all children
- We always act with integrity, kindness, empathy and honesty
- We are inclusive and respectful, embracing the uniqueness and differences of each individual

Prioritize Quality and Safety

- We put patients and families at the center of every decision
- We create a safe day every day
- We communicate clearly and completely
- We routinely seek input from others and always support our colleagues

Promote health and well-being

- We balance work and life demands
- We generate optimism and energy in one another
- We advance our health, and the health of our community

Are agile and innovative

- We embrace and lead positive change
- We fuel a streamlined environment and an entrepreneurial spirit
- We generate and share new knowledge and ideas

Get results

- We're accountable (we do what we say we'll do)
- We're determined (we get the desired result)
- We're committed to best outcomes and constant improvement
- We leverage our diverse strength and talents

OUR STRATEGIC PLAN



Nationwide Children's Hospital has announced the most ambitious strategic plan in our 129-year history: A five-year \$3.3 billion commitment to transform health outcomes for all children.

What makes this plan unique is its distinctive approach to improving the health of the whole child through:

- World-Class Care & Cutting-Edge Research: Integrating talent, quality and technology to achieve best outcomes
- Health Equity & Population Health: Breaking down barriers to impact every child's future potential
- Behavioral & Mental Health Care: Expanding and sharing an innovative model of care
- Genomics Research & Personalized Medicine: Revolutionizing the next frontier of pediatric health

"Empowered by tremendous community support, our successes in clinical care, behavioral health, population health, and research innovations aligned with our focus on the whole child and our mission to provide care regardless of ability to pay, uniquely positions us to change the way pediatric health care is delivered as a national model. We are ready to do even more."

Tim Robinson, CEO

Learn more: Visit [NationwideChildrens.org](https://www.NationwideChildrens.org) and search Strategic Plan.

AT A GLANCE

MORE THAN **1.6 MILLION** PATIENT VISITS
FROM **ALL 50 STATES** AND **46 FOREIGN**
COUNTRIES IN 2021



ZERO HERO

Committed to achieving
zero preventable harm



Provided more than
\$358 MILLION IN
CHARITY CARE
and community benefit
services annually**



AMERICA'S HIGHEST NUMBER OF:

- NICU beds
- Inpatient surgeries
- Clinic, Urgent Care,
Diagnostic and Therapy
Outpatient Visits***



Named one of **AMERICA'S
BEST EMPLOYERS FOR
DIVERSITY BY FORBES**



Named one of **AMERICA'S
BEST EMPLOYERS
BY FORBES**



**FOUR-TIME
MAGNET** designation
for nursing excellence



The Research Institute at
Nationwide Children's Hospital
IS ONE OF THE TOP 10
NIH-funded freestanding pediatric
research facilities in the U.S.



84,850 DONORS
contributed more than
\$51.4 MILLION



BEST OF THE BEST

Once again listed on *U.S News
& World Report's* Best Children's
Hospital Honor Roll, a distinction
awarded to only 10 children's
centers nationwide

*Most recent data from CHA-member pediatric hospitals based on number of staffed beds

**Based on 2020 information

***Most recent data from CHA-member pediatric hospitals

U.S. NEWS & WORLD REPORT'S RANKING

Nationwide Children's Hospital has once again made *U.S. News & World Report's* 2021-22 Best Children's Hospital Honor Roll, a distinction awarded to only 10 children's centers nationwide. In addition to the Honor Roll distinction, Nationwide Children's is ranked in all 10 specialties.



STAFFING

TOTAL EMPLOYEES: 13,469

Total PAA Physicians: 514

The Research Institute Employees: 1,460

Medical Staff: 1,566

The Research Institute Investigators: 223*

**Includes faculty from the Abigail Wexner Research Institute and faculty from Nationwide Children's Hospital with \$50,000 or more in research funding support.*

SQUARE FOOTAGE (NET) SPACE

Main Campus

Inpatient: 1,563,577

Outpatient: 406,751

Research: 539,510

Education & Support Areas: 759,447

Parking Structures: 1,891,199

Owned Sites: 395,913

(Outlying Outpatient and Support Buildings)

Owned Sites: 510,272

(Surrounding Main Campus)

Lease Sites: 369,853

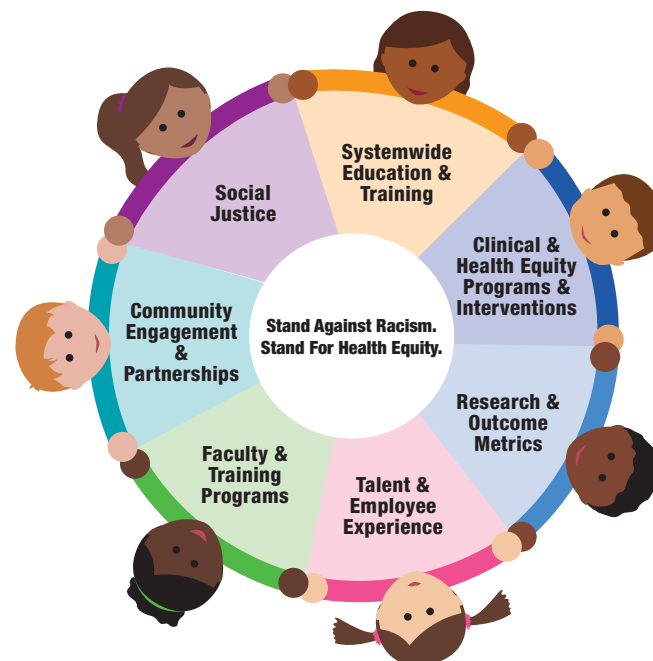
(Care Centers, ChildLabs, Heart Centers and Support Ares)

Lease School Sites: 17 locations

Lease Physician Partnerships: 8 locations

DIVERSITY, EQUITY AND INCLUSION: POINTS OF PRIDE

Nationwide Children's has seven pillars of focus for the Stand Against Racism, Stand for Health Equity initiative. **We stand for what matters.**



Nationwide Children's Employee Resources Group (ERG) Membership

Asian Pacific American Network (APAN): 596

All Equal (LGBTQ+): 510

CapABLE (disability): 258

Connect With Us (Black and Multiracial): 307

HOLA (Hispanic/Latino): 145

Leadership, Engagement and Development (LEAD): 275

Military/Veterans: 184

Language Services at a Glance

30 Language Services staff

4 languages served by staff (Spanish, Somali, Nepali and Arabic) and 95 languages overall

More than 500 translation projects annually

9,042 clinical appointment interpreting sessions monthly

12,907 phone interpreting calls monthly

7,137 video interpreting calls monthly

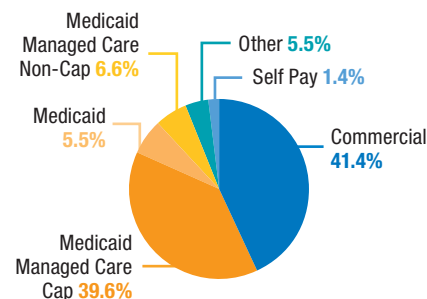
FINANCIAL REVIEW

INPATIENT STATISTICS

Inpatient Discharges: 17,732
 Average Length of Stay (Days): 8.9
 Licensed Beds: 551
 Leased Off-site Beds: 145
 Patient Days: 158,474
 Gross Patient Revenue (Hospital Only):
 \$3,215,772,412

**OhioHealth, St. Ann's and OSU stats are included in totals*

PAYOR MIX



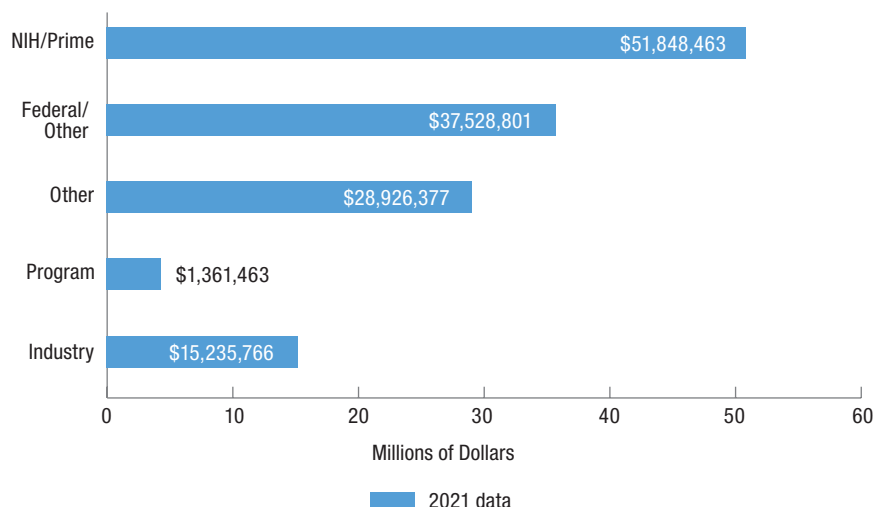
HOSPITAL VISITS

OUTPATIENT VISITS

Outpatient Visits	2021 Totals
Observation Cases	10,307
Outpatient in a Bed Cases	6,909
Emergency Department	82,042
BH Psychiatric Crisis Department	7,657
Urgent Care <i>(includes Main Campus, Dublin, Westerville, East Columbus, Canal Winchester, Marysville and Hilliard)</i>	129,265
On-site Outpatient Diagnostics/Therapy	324,124
Off-site Outpatient Diagnostics/Therapy	410,439
Primary Care Clinics <i>(includes on-site and off-site)</i>	203,550
Specialty Care Clinics <i>(includes on-site, off-site and dental)</i>	407,490
Outpatient Surgery <i>(Main OR, Surgery Center, WSC, Dental, GI, Procedure Center)</i>	19,985
Subtotal Outpatient Visits	1,601,768

THE RESEARCH INSTITUTE AT NATIONWIDE CHILDREN'S AWARDS

2021 Total: \$134,900,870



2021
1,619,500 total patient visits
from all 50 states and 46 countries

(excludes home health)

BEHAVIORAL HEALTH SERVICES

Number of beds: 56

Inpatient Psych and Youth Crisis Stabilization Unit Discharges: 2,305

Inpatient Psych and Youth Crisis Stabilization Unit Patient Days: 15,091

Psychiatric Crisis Department Visits: 8,118

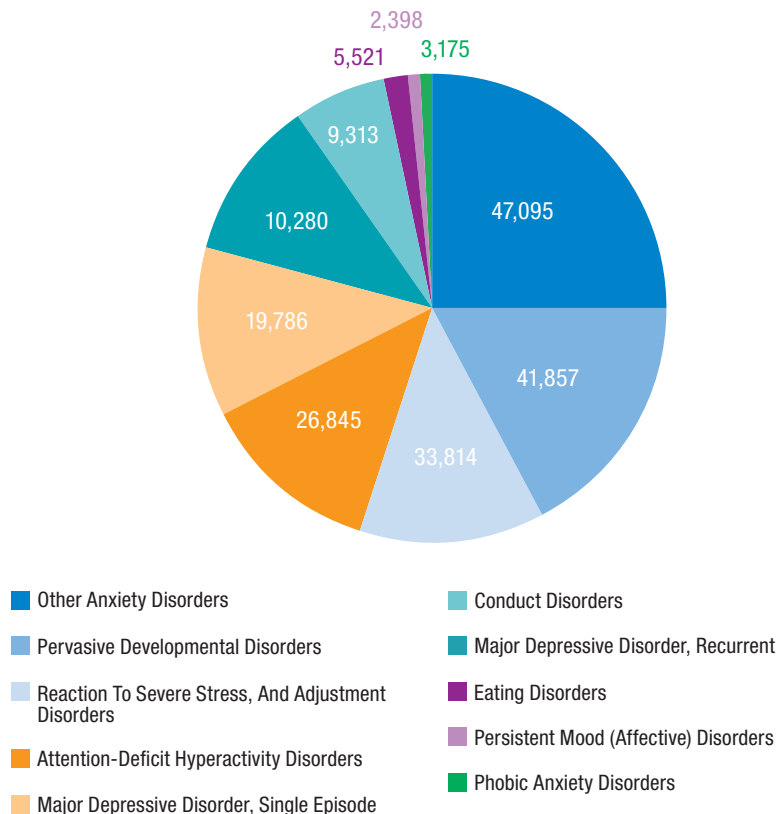
Intermediate Level of Care Visits: 7,576

(IOP/PHP, Complex Behavior, not including IHBT/EIBI)

Ambulatory Visits: 249,535

(excluding Intermediate Level of Care)

TOP DIAGNOSES FOR BEHAVIORAL HEALTH AMBULATORY SERVICES



SUBSIDIARIES

- Nationwide Children's Hospital
- Big Lots Behavioral Health Services at Nationwide Children's Hospital
- Nationwide Children's Educational Institute
- Nationwide Children's Hospital, Inc.
- Nationwide Children's Hospital Homecare
- Nationwide Children's Hospital Foundation
- Nationwide Children's Hospital Realty, Inc.
- Abigail Wexner Research Institute
- The Center for Family Safety and Healing at Nationwide Children's Hospital
- Children's Anesthesia Associates
- Children's Newborn Medicine, LLC
- Children's Psychiatrists, LLC
- Children's Physical Medicine & Rehabilitation Physicians, LLC
- Children's Radiological Institute
- Children's Surgical Associates Corp.
- Pediatric Academic Association
- PediatriCare Associates, LLC
- Pediatric Pathology Associates of Columbus
- Pediatric Rotor Wing, LLC
- Children's Community Practices, LLC
- Andelyn Biosciences, Inc.
- Partners For Kids
- Northwest Pediatric Specialists, LLC



SURGERY CASES*

*2021 surgeries do not include sedated radiology procedures

**Excludes all bedside procedures, MRIs done in Radiology and other depts

Location	Inpatient	Outpatient	Totals
Main OR**	9,102	5,419	14,521
Surgery Center Main Campus	78	4,380	4,458
Westerville Surgery Center		4,682	4,682
Dental Surgery Location	13	2,223	2,236
GI Surgery	71	1,679	1,750
Procedure Center	743	1,602	2,345
Hem/Onc Procedure Room	90		90
Total Surgery Cases	10,097	19,985	30,082

TOP 10 INPATIENT DIAGNOSES

1. Disorders of Newborn Related to Short Gestation and Low Birth Weight, Not Elsewhere Classified
2. Acute Bronchiolitis
3. Respiratory Distress of Newborn
4. Respiratory Failure, Not Elsewhere Classified
5. Asthma
6. Epilepsy and Recurrent Seizures
7. Encounter for Other Aftercare and Medical Care
8. Type 1 Diabetes Mellitus
9. Other Sepsis
10. Major Depressive Disorder, Recurrent



NATIONWIDE CHILDREN'S HOSPITAL HOMECARE

Infusion Doses Dispensed: 98,998

Home Nursing Visits: 5,718

Skilled Therapy Visits: 10,944

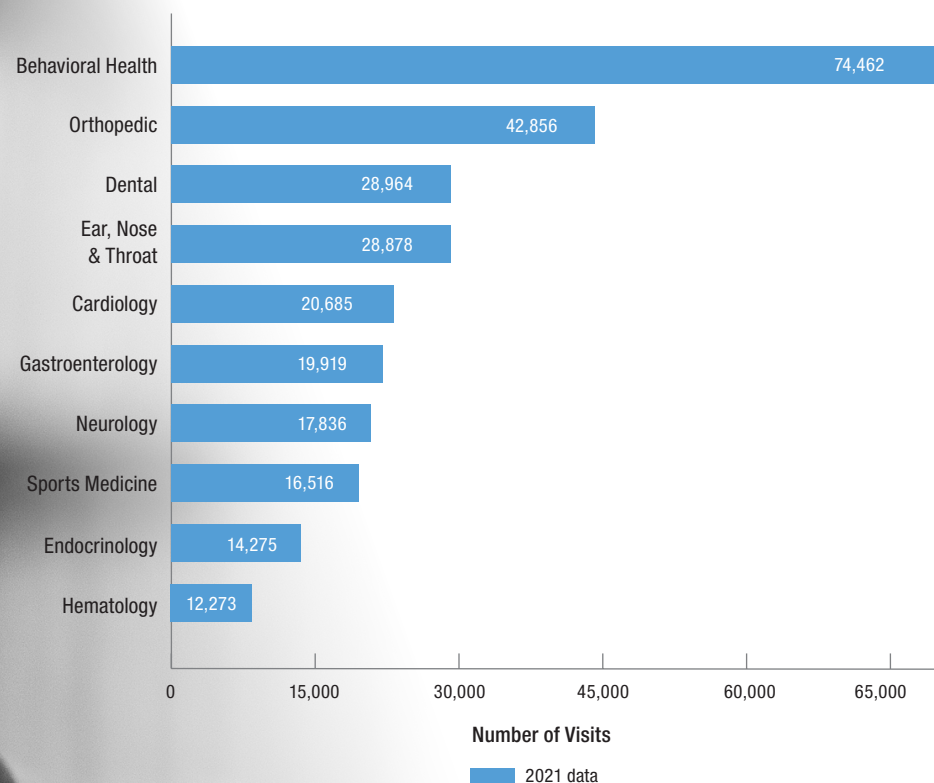
Private Duty Nursing Hours: 59,475

Hospice Patient Days: 2,560

Palliative Care Visits: 1,994

Patient Home Supply Deliveries: 18,139

HIGHEST VOLUME MEDICAL SUB-SPECIALTY CARE CLINICS



COMMUNITY WELLNESS

HEALTHY NEIGHBORHOODS HEALTHY FAMILIES (HNHF)



85 employees

serve as mentors at neighborhood schools and organizations



96% of children

were prepared for kindergarten after participating in a readiness program



More than 500 units

improved through rehabilitations, home improvement grants and new builds



More than 1,200 residents

of zip codes 43205, 43206 and 43207, 43224 and 43211 (South Side and Linden) employed by Nationwide Children's



469 free federal tax filings

prepared, resulting in more than \$1 million in total federal and state refunds accessed by clients



More than 400 children

attended 6 PlayStreets events that promote outdoor play and community building

Learn more: NationwideChildrens.org/HNHF

PARTNERS FOR KIDS (PFK)

- Number of "at-risk" payor agreements: 5 (Buckeye, CareSource, Molina, Paramount and UnitedHealthcare Community Plan)
- Service Area: 47 counties
- Members: 470,000
- Members Enrolled in Care Coordination: 4,313
- Number of providers in PFK network: 2,600+ (497 primary care physicians, 1,062 specialty physicians, 1,055 allied health professionals), including 501 behavioral health professionals
- Number of practices participating in PFK QI/practice facilitation projects: 47
- Number of staff: 190



Learn more: NationwideChildrens.org/Partners-For-Kids



HOSPITAL LEADERSHIP

2022 BOARD OF DIRECTORS – CHAIRPERSONS

Kirt Walker
 Nationwide Children’s Hospital,
 Inc./Nationwide Children’s Hospital

Lou Von Thær
 The Research Institute at Nationwide
 Children’s Hospital

Libby Germain
 Nationwide Children’s Hospital
 Foundation

Abigail S. Wexner
 The Center for Family Safety and
 Healing

ADMINISTRATIVE STAFF

Timothy Robinson
 Chief Executive Officer

Donna Teach
 Chief Marketing and
 Communications Officer

Dennis Durbin, MD
 President, the Abigail Wexner Research
 Institute at Nationwide Children’s Hospital

Stephen Testa
 President, Nationwide Children’s
 Hospital Foundation

Rustin Morse, MD
 Chief Medical Officer

Olivia Thomas, MD
 Chief Diversity and Health Equity Officer

Oluyinka O. Olutoye, MD, PhD
 Chief of Surgical Services

Lorina Wise, JD
 Chief Human Resources Officer

Rhonda Comer
 Senior Vice President, Legal Services

Lynn Rosenthal
 President, The Center for Family Safety and
 Healing

Patty McClimon
 Senior Vice President of Strategic and
 Facilities Planning

Richard J. Miller
 President and Chief Operating Officer

Luke Brown
 Chief Financial Officer

**Lee Ann Wallace, MBA, BSN, RN,
 NEA-BC**
 Chief Nursing Officer

Catherine Krawczeski, MD
 Chief of the Department of Pediatrics

MEDICAL STAFF OFFICERS

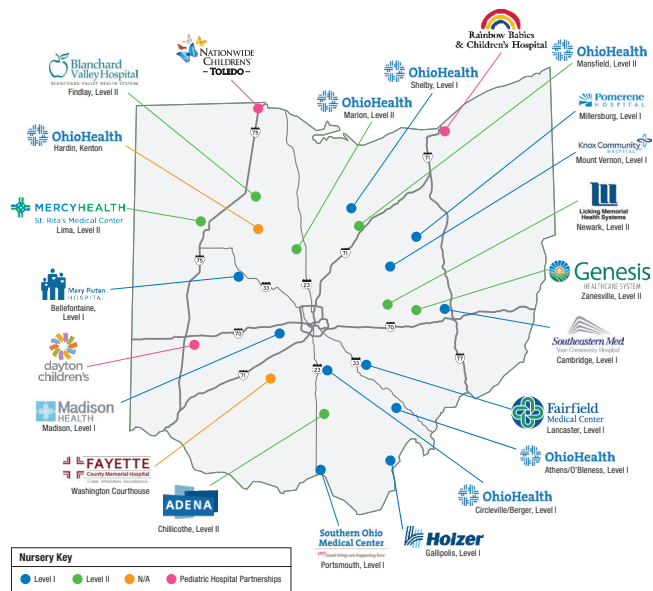
Robert W. Snyder, MD
 President

Gregory Pearson, MD
 Vice President

Meredith Lind, DO
 Past President

REGIONAL HOSPITAL AFFILIATIONS*

Total: 23

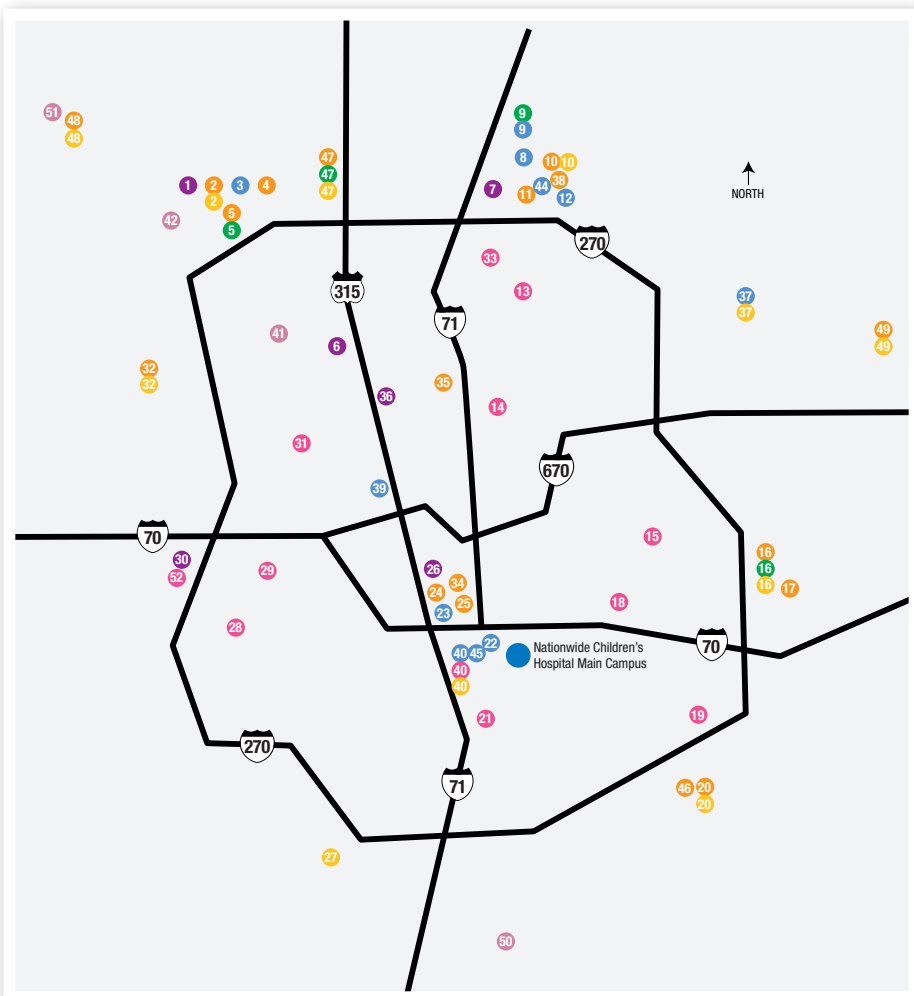


*Nationwide Children’s also partners with Dayton Children’s Hospital through the Ohio Pediatric Care Alliance and with University Hospitals Rainbow Babies & Children’s through The Congenital Heart Collaborative

LOCATIONS

(as of Jan 2022)

CENTRAL OHIO LOCATIONS



Close To HomeSM Centers

2. Dublin on Hospital Dr.
4. Dublin on Perimeter Dr.
5. Dublin on Venture Dr.
10. Westerville on Cleveland Ave.
(with Urgent Care)
11. Westerville at 275 W. Schrock Rd.

16. East Columbus at 6435 E. Broad St.
(with Urgent Care)
17. East Columbus at 6499 E. Broad St.
20. Canal Winchester on Diley Road
(with Urgent Care)
24. Downtown at 399 E. Main St.
25. Downtown at 495 E. Main St.
32. Hilliard (with Urgent Care)

34. Downtown at 500 E. Main St.
35. Clintonville
38. Westerville at 185 W. Schrock Rd.
46. Canal Winchester on Winchester Blvd.
47. Lewis Center
(with Emergency Department)
48. Marysville
(with Urgent Care)
49. Newark

Heart Center Locations

5. Dublin
9. Westerville Surgery Center
16. East Columbus
47. Lewis Center

Neonatal Network Locations

1. Dublin Methodist Hospital NSCU
6. Riverside Methodist Hospital NICU
7. Mount Carmel St. Ann's Hospital NICU
26. Grant Medical Center NICU
30. Doctors Hospital NICU
36. The Ohio State University Wexner Medical Center NICU

Other Locations

3. Dublin Sports Medicine and Orthopedic Center
8. Westerville Sports Medicine and Orthopedic Center
9. Westerville Surgery Center
12. Child Development and Autism Centers
22. Orthopedic Center
23. Homecare and Hospice Services
37. Philip Heit Center for Healthy New Albany
39. Ohio State Eye and Ear Institute
40. Livingston Ambulatory Center
44. Child Development and Autism Centers
45. Big Lots Behavioral Health Pavilion

Primary Care Centers

13. Northland
14. Linden
15. Whitehall
18. Near East
19. Eastland
21. South High
28. Westside
29. Hilltop
31. Olentangy
33. Sharon Woods
40. Livingston Ambulatory Center
52. Lincoln Village

Laboratory Service Centers

2. Dublin
10. Westerville
16. East Columbus
20. Canal Winchester
27. Grove City
32. Hilliard
37. Philip Heit Center for Healthy New Albany
40. Livingston Ambulatory Center
47. Lewis Center
48. Marysville
49. Newark

Affiliate Pediatric Practices

41. Upper Arlington Pediatrics
42. Hand In Hand Pediatrics (Dublin)
50. Helping Hands Pediatrics
51. Hand In Hand Pediatrics (Marysville)

To view a detailed map of all Nationwide Children's locations, please visit [NationwideChildrens.org/Maps-and-Directions](https://www.nationwidechildrens.org/Maps-and-Directions)

Nationwide Children's Hospital
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NationwideChildrens.org

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NationwideChildrensHospital.Tumblr.com



Blog: 700Childrens.NationwideChildrens.org

Health care information from our pediatric experts



Blog: PediatricsNationwide.org

Advancing the conversation on child health



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CHILDREN'S®**

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