FAST FACTS
Our mission. Our vision.
Our locations. Our leadership.
Data reflects year ending December 31, 2018

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Find these Fast Facts online by visiting NationwideChildrens.org and searching Fast Facts.
OUR MISSION
Nationwide Children’s Hospital is committed to providing the highest quality care to all children and their families, regardless of ability to pay:
- Patient Care
- Advocacy for children and families
- Pediatric Research
- Education
- Outstanding Service to accommodate the needs of patients and families

OUR VISION
Best Outcomes in everything we do, together delivering the best health care for children.

OUR GUIDING PRINCIPLES
As One Team where Everyone Matters:

Do the right thing
- We always act with integrity and honesty
- We are collaborative, respectful and inclusive of everyone

Create a safe day every day
- We make patient and employee safety our personal commitment
- We communicate clearly and completely
- We routinely seek input from others and always support our colleagues

Promote health and well-being
- We balance work and life demands
- We generate compassion, optimism and energy in one another
- We advance our health, and the health of our community

Are agile and innovative
- We embrace and manage change
- We foster a streamlined and entrepreneurial environment
- We generate and share new knowledge and ideas

Get results
- We’re accountable (we do what we say we’ll do)
- We’re determined (we get the desired result)
- We’re committed to constant improvement
- We leverage our diverse strengths

How we’ll get there: Our vision remains unchanged. We aspire to create the best outcomes for children everywhere. This means families come to Nationwide Children’s Hospital knowing they will get the highest quality care. It means we will reach to cure rare diseases. It means we will sequence your child’s tumor to select the best care pathway. It means we will strive to make an entire population healthier, not just through their physical health, but also in their mental health. It means we will redefine the role of the children’s hospital in the achievement of optimal health.

Best people: Our staff is the driving force that will make this happen. Every person has a role in this.

Best programs: Our world-class programs will be the foundation for our success.

What does success look like? We will create the nation’s most comprehensive, integrated pediatric healthcare delivery system. Families will seek us out for the highest quality health care and research. And we will deliver results that have a lasting impact on the long-term health of the children we treat and children everywhere.

Learn more: NationwideChildrens.org/Strategic-Plan
More than **1.5 million** patient visits from all **50 states** and **45 countries**

- 97,866 donors raised nearly **$51 million**
- The Research Institute at Nationwide Children's Hospital is one of the top 10 NIH-funded freestanding pediatric research facilities in the U.S.

**AT A GLANCE**

- More than **$191 million** in charity care and community benefit services annually
- **0** HERO: Committed to achieving zero preventable harm
- **Three-time Magnet** designation for nursing excellence
- **America's largest** neonatal network and provider of inpatient pediatric surgeries*

*Most recent data from CHA-member pediatric hospitals*
**STAFFING**

**TOTAL EMPLOYEES: 12,291**

- Medical Staff: 1,448
- Research Institute Employees: 1,238
- Research Institute Investigators: 195

*This does not include Pediatric Academic Association employees

** With $50,000 or more in research funding support

**SQUARE FOOTAGE (NET) SPACE**

**Main Campus**
- Inpatient: 1,184,473
- Outpatient: 406,751
- Research: 539,510
- Education & Support Areas: 673,739
- Parking Structures (4): 1,475,975

**Owned Sites**
- 430,709 (Outlying Outpatient and Support Buildings)
- 654,004 (Surrounding Main Campus)
- 422,607 (Care Centers, ChildLabs and Support Areas)

**EMPLOYEE GROWTH**

*This does not include Pediatric Academic Association employees

Volunteers with service: 1,037

Community Fundraising Volunteers: 10,500
**HOSPITAL VISITS**

**OUTPATIENT VISITS**

Total Visits (excludes home health): 1,562,983  
Subtotal Outpatient Visits: 1,544,801

<table>
<thead>
<tr>
<th>Outpatient Visits</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Observation Cases</td>
<td>11,105</td>
</tr>
<tr>
<td>Outpatient in a Bed Cases</td>
<td>6,620</td>
</tr>
<tr>
<td>Emergency Department</td>
<td>94,045</td>
</tr>
<tr>
<td>Urgent Care (includes Main Campus, Dublin, Westerville, East Columbus, Canal Winchester, Marysville and Hilliard)</td>
<td>158,350</td>
</tr>
<tr>
<td>On-site Outpatient Diagnostics/Therapy</td>
<td>240,315</td>
</tr>
<tr>
<td>Off-site Outpatient Diagnostics/Therapy</td>
<td>381,149</td>
</tr>
<tr>
<td>Primary Care Clinics (includes on-site and off-site)</td>
<td>196,285</td>
</tr>
<tr>
<td>Specialty Care Clinics (includes on-site, off-site and dental)</td>
<td>406,827</td>
</tr>
<tr>
<td>Outpatient Surgery (Main OR, Surgery Center, WSC, Dental, GI, Procedure Center)</td>
<td>50,105</td>
</tr>
</tbody>
</table>

**U.S. PATIENT VISITS**

<table>
<thead>
<tr>
<th>1-49</th>
<th>50-99</th>
<th>100-299</th>
<th>300-999</th>
<th>1,000+</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tbody>
</table>

**THE RESEARCH INSTITUTE AT NATIONWIDE CHILDREN’S AWARDS**

Total: $105.9 million ($105,900,863)

<table>
<thead>
<tr>
<th>NIH/Prime</th>
<th>$53,586,388</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal/Other Other</td>
<td>$20,351,107</td>
</tr>
<tr>
<td>Other</td>
<td>$17,519,144</td>
</tr>
<tr>
<td>Industry</td>
<td>$13,566,938</td>
</tr>
<tr>
<td>Program</td>
<td>$877,286</td>
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</table>

*OhioHealth and OSU stats are included in totals*
TOP 10 OHIO COUNTIES BY OUTPATIENT VISITS

*Includes on-site and off-site primary care, specialty clinics, outpatient diagnostics and emergency services (excludes dental clinic)*

<table>
<thead>
<tr>
<th>County</th>
<th>Number of Outpatient Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Franklin</td>
<td>842,635</td>
</tr>
<tr>
<td>Delaware</td>
<td>80,447</td>
</tr>
<tr>
<td>Fairfield</td>
<td>50,041</td>
</tr>
<tr>
<td>Licking</td>
<td>44,989</td>
</tr>
<tr>
<td>Union</td>
<td>22,182</td>
</tr>
<tr>
<td>Pickaway</td>
<td>16,403</td>
</tr>
<tr>
<td>Muskingum</td>
<td>15,396</td>
</tr>
<tr>
<td>Madison</td>
<td>14,839</td>
</tr>
<tr>
<td>Clark</td>
<td>13,882</td>
</tr>
<tr>
<td>Knox</td>
<td>11,868</td>
</tr>
</tbody>
</table>

TOP 10 OHIO COUNTIES BY INPATIENT ADMISSIONS

<table>
<thead>
<tr>
<th>County</th>
<th>Number of Inpatient Admissions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Franklin</td>
<td>8,715</td>
</tr>
<tr>
<td>Delaware</td>
<td>824</td>
</tr>
<tr>
<td>Licking</td>
<td>813</td>
</tr>
<tr>
<td>Fairfield</td>
<td>741</td>
</tr>
<tr>
<td>Muskingum</td>
<td>382</td>
</tr>
<tr>
<td>Ross</td>
<td>325</td>
</tr>
<tr>
<td>Scioto</td>
<td>306</td>
</tr>
<tr>
<td>Marion</td>
<td>291</td>
</tr>
<tr>
<td>Pickaway</td>
<td>290</td>
</tr>
<tr>
<td>Knox</td>
<td>282</td>
</tr>
</tbody>
</table>

TOP 10 OHIO COUNTIES BY OUTPATIENT SURGERIES, OBSERVATION VISITS AND OUTPATIENT IN A BED

<table>
<thead>
<tr>
<th>County</th>
<th>Number of Surgeries &amp; Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Franklin</td>
<td>19,840</td>
</tr>
<tr>
<td>Delaware</td>
<td>2,346</td>
</tr>
<tr>
<td>Fairfield</td>
<td>1,909</td>
</tr>
<tr>
<td>Licking</td>
<td>1,810</td>
</tr>
<tr>
<td>Muskingum</td>
<td>1,155</td>
</tr>
<tr>
<td>Pickaway</td>
<td>805</td>
</tr>
<tr>
<td>Ross</td>
<td>718</td>
</tr>
<tr>
<td>Marion</td>
<td>702</td>
</tr>
<tr>
<td>Union</td>
<td>697</td>
</tr>
<tr>
<td>Richland</td>
<td>689</td>
</tr>
</tbody>
</table>

SURGERY CASES

Total: 33,142

2018 surgeries do not include sedated radiology procedures

<table>
<thead>
<tr>
<th>Location</th>
<th>Number of Surgeries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Main OR</td>
<td>15,702</td>
</tr>
<tr>
<td>Surgery Center Main Campus</td>
<td>5,906</td>
</tr>
<tr>
<td>Westerville Surgery Center</td>
<td>5,017</td>
</tr>
<tr>
<td>Dental Surgery</td>
<td>2,723</td>
</tr>
<tr>
<td>GI Surgery</td>
<td>1,862</td>
</tr>
<tr>
<td>Procedure Center</td>
<td>1,756</td>
</tr>
<tr>
<td>Hem/Onc Procedure Room</td>
<td>176</td>
</tr>
</tbody>
</table>
TOP 10 INPATIENT DIAGNOSES
1. Short Gestation/Low Birthweight
2. Acute Bronchiolitis
3. Respiratory Distress of Newborn
4. Asthma
5. Encounter for Other Aftercare and Medical Care
6. Epilepsy and Recurrent Seizures
7. Acute Appendicitis
8. Type 1 Diabetes Mellitus
9. Transitory Disorders of Carbohydrate Metabolism Specific to Newborn
10. Other Sepsis

NATIONWIDE CHILDREN’S HOSPITAL HOMECARE
Infusion Doses Dispensed: 94,718
Home Nursing Visits: 7,017
Skilled Therapy Visits: 9,607
Private Duty Nursing Hours: 67,821
Hospice Patient Days: 368
Palliative Care Visits: 2,080
Patient Home Supply Deliveries: 14,936

HIGHEST VOLUME MEDICAL SUB-SPECIALTY CARE CLINICS

<table>
<thead>
<tr>
<th>Specialty</th>
<th>Number of Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dental</td>
<td>40,603</td>
</tr>
<tr>
<td>Orthopedic</td>
<td>39,542</td>
</tr>
<tr>
<td>Ear, Nose &amp; Throat</td>
<td>33,526</td>
</tr>
<tr>
<td>Psychiatry</td>
<td>29,740</td>
</tr>
<tr>
<td>Gastroenterology</td>
<td>19,408</td>
</tr>
<tr>
<td>Cardiology</td>
<td>19,397</td>
</tr>
<tr>
<td>Neurology</td>
<td>16,981</td>
</tr>
<tr>
<td>Sports Medicine</td>
<td>16,338</td>
</tr>
<tr>
<td>Endocrinology</td>
<td>14,078</td>
</tr>
<tr>
<td>Urology</td>
<td>11,208</td>
</tr>
</tbody>
</table>

COMMUNITY WELLNESS
HEALTHY NEIGHBORHOODS HEALTHY FAMILIES (HNHF)
- 200 employees serve as mentors at neighborhood schools and organizations
- 96% of children were prepared for kindergarten after participating in a readiness program
- More than 350 homes improved through rehabilitations, home improvement grants and new builds
- More than 700 residents of zip codes 43205, 43206 and 43207 employed by Nationwide Children’s

PARTNERS FOR KIDS (PFK)
- Number of “at-risk” payor agreements: 5 (Buckeye, CareSource, Molina, Paramount and UnitedHealthcare Community Plan)
- Service Area: 34 counties
- Members: 325,000
- Members Enrolled in Care Coordination: 2,423
- Number of providers in PFK network: 1,900+ (408 primary care physicians, 808 specialty physicians, 766 allied health professionals)
- Number of practices participating in PFK Quality Improvement Coaching: 32
- Number of staff: 124
NATIONWIDE CHILDREN’S HOSPITAL

– Nationwide Children’s Hospital
  • Nationwide Children’s Behavioral Health
  • Nationwide Children’s Educational Institute
– Nationwide Children’s Hospital, Inc.
– Nationwide Children’s Hospital Homecare
– Nationwide Children’s Hospital Foundation
– Nationwide Children’s Hospital Realty, Inc.

– The Research Institute at Nationwide Children’s Hospital
– The Center for Family Safety and Healing
– Children’s Anesthesia Associates
– Children’s Psychiatrists, LLC
– Children’s Physical Medicine & Rehabilitation Physicians, LLC
– Children’s Radiological Institute
– Children’s Surgical Associates Corp.
– Pediatric Academic Association
– Pediatric Pathology Associates of Columbus
– Pediatric Rotor Wing, LLC
– Children’s Community Practices, LLC

BOARD OF DIRECTORS – CHAIRPERSONS

Alex Fischer
Nationwide Children’s Hospital, Inc./Nationwide Children’s Hospital

Ann I. Wolfe
Nationwide Children’s Hospital Foundation

Chris Olsen
The Research Institute at Nationwide Children’s Hospital

Abigail S. Wexner
The Center for Family Safety and Healing

ADMINISTRATIVE STAFF

Steve Allen, MD
Chief Executive Officer

John A. Barnard, MD
Chief of Pediatrics and President, The Research Institute at Nationwide Children’s Hospital

Richard J. Brilli, MD
Chief Medical Officer

Rhonda Comer, Esquire
Senior Vice President, Legal Services

Patty McClimon
Senior Vice President, Strategic and Facilities Planning

Richard J. Miller
President and Chief Operating Officer

Rhonda Comer, Esquire
Senior Vice President, Legal Services

Patty McClimon
Senior Vice President, Strategic and Facilities Planning

Richard J. Miller
President and Chief Operating Officer

MEDICAL STAFF OFFICERS

Thomas L. Pommering, DO
Medical Staff President

Meredith Lind, MD
Medical Staff Vice President

Allan C. Beebe, MD
Medical Staff Past President
**Regional Hospital Affiliations**

**Total: 15**

- **Primary Care Centers**
  - 13. Northland
  - 14. Linden
  - 15. Whitehall
  - 18. Near East
  - 19. Eastland
  - 21. South High
  - 28. Westside
  - 29. Hilltop
  - 31. Olentangy
  - 33. Sharon Woods
  - 40. Livingston Ambulatory Center

- **Laboratory Service Centers**
  - 2. Dublin
  - 10. Westerville
  - 16. East Columbus
  - 20. Canal Winchester
  - 27. Grove City
  - 32. Hilliard
  - 37. Philip Heit Center for Healthy New Albany
  - 40. Livingston Ambulatory Center

- **To view a detailed map of all Nationwide Children's locations, please visit NationwideChildrens.org/Maps-and-Directions**

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**Centers**

- **Close To HomeSM Centers**
  - 2. Dublin on Hospital Dr. (with Urgent Care)
  - 4. Dublin on Perimeter Dr.
  - 5. Dublin on Venture Dr.
  - 10. Westerville on Cleveland Ave. (with Urgent Care)
  - 11. Westerville at 275 W. Schrock Rd.
  - 16. East Columbus at 6435 E. Broad St. (with Urgent Care)
  - 17. East Columbus at 6499 E. Broad St.
  - 20. Canal Winchester (with Urgent Care)
  - 24. Downtown at 399 E. Main St.
  - 25. Downtown at 495 E. Main St.
  - 32. Hilliard (with Urgent Care)
  - 34. Downtown at 500 E. Main St.
  - 35. Clintonville
  - 38. Westerville at 185 W. Schrock Rd.

- **Heart Center Locations**
  - 5. Dublin
  - 9. Westerville Surgery Center
  - 17. East Columbus

- **Neonatal Intensive Care Unit/Newborn Special Care Unit Locations**
  - 1. Dublin Methodist Hospital NSCU
  - 6. Riverside Methodist Hospital NICU
  - 7. Mount Carmel St. Ann’s Hospital NICU
  - 26. Grant Medical Center NICU
  - 30. Doctors Hospital NICU
  - 36. The Ohio State University Wexner Medical Center NICU

- **Other Locations**
  - 3. Dublin Sports Medicine and Orthopedic Center
  - 8. Westerville Sports Medicine and Orthopedic Center
  - 9. Westerville Surgery Center

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*Nationwide Children’s also partners with Dayton Children’s Hospital through the Ohio Pediatric Care Alliance and with University Hospitals Rainbow Babies & Children’s through The Congenital Heart Collaborative*